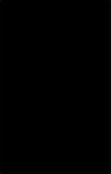


Performance Measures: Community Public Health and Safety Networks

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EXECUTIVE SUMMARY

Community Public Health and Safety Networks were created out of the 1994 Violence Reduction Act. Networks were charged with reducing violence, specifically youth violence, along with seven other “at-risk” behaviors. 53 networks were established and required to submit comprehensive plans to the Family Policy Council. These plans highlighted at least three at-risk behaviors to be targeted for reduction. Following approval of their plans, performance contracts were established that included a statement of work and specific performance measures. As the contracts progress, the state and networks will gain knowledge on the relative effectiveness of approaches. The attached report contains chosen risk factors, baseline rates, and targeted outcomes for 17 of the networks.

BACKGROUND

The 1994 Washington Legislature passed E2SHB 2319, a wide-ranging Act whose primary purpose was to reduce the rate of violence—particularly youth violence—in the state. The Legislature also identified the following additional “at-risk” behaviors for focused efforts of reduction: teen substance abuse, teen pregnancy and male parentage, teen suicide attempts, dropping out of school, child abuse or neglect, and domestic violence.¹ The Act also sought to reduce the rate of state-funded out-of-home placements of youth.² To accomplish these reductions, the Legislature adopted three policy approaches:

- The Act increased certain crime penalties, including those for the unlawful use of and access to firearms, and changed other policies concerning public safety, education and the media;
- State agencies and local communities were directed to take a “public health” approach in controlling and preventing the problems identified in the Violence Prevention Act;
- The Legislature instructed local communities, as opposed to state agencies, to take a larger role in planning and implementing prevention activities. To do this, the Legislature created a new entity—Community Public Health and Safety Networks.

The Legislature directed the Washington State Institute for Public Policy to evaluate the impact of these policies in reducing rates of violence and other at-risk behaviors and increasing protective factors. Specifically, the Institute was directed to perform an outcome evaluation of the Community Public Health and Safety Networks’ success in reducing the rate of at-risk behaviors. The 1995 Legislature reiterated this direction to the Institute in its 1995-97 biennial budget by appropriating specific funds for the evaluation of the Violence Prevention Act.

¹ E2SHB 2319 Section 203.

² E2SHB 2319 Section 310(6)

COMMUNITY PUBLIC HEALTH AND SAFETY NETWORKS

The creation of Community Public Health and Safety Networks, to engage communities throughout Washington in reducing violence, was a key part of the 1994 Violence Prevention Act. A total of 53 networks across the state have been created—most encompassing entire counties, some covering small local communities. Each network is governed by a 23-member board, 13 of whom are citizens with no fiduciary interest. The remaining 10 members include local representatives from various governmental and social service organizations in the network area. The Act requires networks to perform the following functions:

- Review state and local public health data and analyses relating to risk and protective factors, and at-risk youth and children;
- Prioritize risk and protective factors to reduce the likelihood of their children and youth being at risk;
- Develop long-term comprehensive plans to reduce the rate of at-risk children and youth; set definitive, measurable goals based upon the Department of Health’s standards, and project their desired outcomes;
- Distribute funds to local programs that reflect the locally established priorities;
- Comply with outcome-based standards;
- Cooperate with the Department of Health and local boards of health to provide data and determine outcomes; and
- Coordinate efforts with anti-drug use efforts of organizations and maintain a high priority for combating drug use by at-risk youth.³

NETWORK COMPREHENSIVE PLANS

The 53 networks were required to submit comprehensive plans for their community to the Family Policy Council.⁴ The plans included the following: chosen problem behaviors, identification of existing services and support, strategies to fill gaps in support systems, and methods to monitor and evaluate progress.

As of February 1, 1997, 52 of the 53 network plans were submitted and the Family Policy Council took the following actions:

³ RCW 70. 190.070

⁴ Members of the Family Policy Council include representatives from: Department of Social and Health Services; Office of the Superintendent of Public Instruction; Department of Community, Trade and Economic Development; Department of Health; Employment Security Department; House Republican Caucus; House Democratic Caucus; Senate Republican Caucus; Senate Democratic Caucus; Office of the Governor.

- 92 percent of the submitted plans have been approved by the Family Policy Council.
- 5 percent of the network plans have been approved with no need for added details.
- 57 percent have been approved with amendments asking for additional details on the chosen outcomes, budgets and strategies.
- 30 percent have been approved with conditions asking that the networks finalize specific elements of the planning process in addition to providing more details about outcomes, budgets, and strategies.

Networks were asked to target at least three problem behaviors in their plans (see Table 1). The percentage of networks selecting certain behaviors⁵ were as follows:

96% Child abuse and neglect	29% School drop-outs
91% Substance abuse	24% Teen pregnancy/male parentage
69% Domestic violence	6% Teen suicide
51% Youth violence and delinquency	10% Other

Following approval of their comprehensive plans by the Family Policy Council, networks were allocated service dollars to distribute in their community.

PERFORMANCE CONTRACTS: A NEW STEP

The Family Policy Council’s contracts with networks include a “statement of work” and specify individual performance measures that service dollars are expected to influence. Because this type of contract is not typical in state government, Family Policy Council staff and Department of Social and Health Services’ budget officers worked over several weeks to develop appropriate contract language. The Family Policy Council staff then negotiated with network representatives on targeted levels and data points for measurement. As of early March 1997, 17 of these contracts have been completed and are summarized in the Table 2. The statements of work divide the networks’ actions into three key categories:

- Strategies/Activities that are measured by *process measures* (numbers of participants);
- Risk/Protective Factors that are measured by *short-term outcomes*; and

⁵ All networks are directed to reduce out-of-home placements, in addition to the three risk behaviors selected.

- Problem Behaviors that are measured by *long-term outcomes*.

These categories are interdependent—the strategies are expected to affect the risk/protective factors and changes to these factors should affect problem behaviors.⁶

As the contracts proceed, the state and networks will gain knowledge about the relative effectiveness of various approaches. What happens if the desired results are not reached during the contract period? Sara Watson, staff to the Family Policy Council, recommends that performance measures be used to support “continuous improvement.” In her view, “the key is to structure consequences so that communities and workers that do not meet their goals are given what they need to meet them. Instead of penalties, the initial response can be to determine what is impeding progress and try to address it. It may mean that the community receives more technical assistance in determining its strategies, or that a worker receives additional training. It does not mean reducing payments to communities already desperate for resources or penalizing workers who are giving their best effort.”⁷

Table 1 lists all 53 networks and the targeted risk behaviors they have chosen to reduce. Table 2 summarizes the baseline rates and targeted outcomes for the 17 networks with completed contracts, as well as dollars allocated. The table presents data on historical rates of risk behaviors within network boundaries and are designated by age group. Not all age groups are represented due to the large amounts of information.

Unless otherwise noted, all rate and measurement information is provided by the *Youth Risk Assessment Database: A Comprehensive Report*, Washington State Department of Health and Washington State Department of Social and Health Services, June 1995. The data presented is the average for the years 1988 through 1994 and represents rates per 1,000 persons.

⁶ December 31, 1996, memo from Sara Watson, Family Policy Council, to network chairs and contacts.

⁷ Sara D. Watson, “Beyond Lists: Moving to Results-Based Accountability,” Center for the Study of Social Policy, August, 1996.

Table 1

Community Public Health and Safety Networks: Targeted Behaviors in Plan*

Network	Child Abuse and Neglect	Substance Abuse	Domestic Violence	Youth Violence	School Drop-Outs	Teen Pregnancy	Teen Suicide	Other
Adams	X	X		X				
Asotin/Garfield	X	X	X					
Benton		X			X	X		
Chelan - Douglas	X	X	X	X	X	X	X	
Clallam	X	X	X	X				
Clark	X	X			X			
Columbia	X	X	X	X		X		
Colville Confederated Tribes	X							
Cowlitz	X	X	X	X				
Ferry	X	X	X					
Franklin	X	X		X		X		
Grant	X	X		X				
Grays Harbor	X	X		X				
Island/Stanford	X	X	X			X		
Issaquah (Greater)	X	X		X				
Jamestown S'Klallam Tribe	X	X			X	X		
Jefferson County	X	X	X					
Kalispel	X	X			X			X Tribal Unity
King County South	X	X	X	X				X Child Sexual Assault
Kitsap	X	X	X	X				
Kittitas	X	X	X	X				
Lewis	X	X	X					
Lincoln	X	X		X				
Lummi Nation	X	X	X		X	X		
Mason	X	X			X			
Mid-East King Co.	X	X	X	X				
Nooksack Indian Tribe	X	X	X					
Northshore / Shoreline	X	X	X	X				

***State law requires networks to also target out-of-home placement rates for children**

Community Public Health and Safety Networks: Targeted Behaviors in Plan

<i>Network</i>	<i>Child Abuse and Neglect</i>	<i>Substance Abuse</i>	<i>Domestic Violence</i>	<i>Youth Violence</i>	<i>School Drop-Outs</i>	<i>Teen Pregnancy</i>	<i>Teen Suicide</i>	<i>Other</i>
Okanogan County	X	X	X		X	X		
Pacific	X	X	X			X		
Pend Orielle	X	X	X					
Pierce County (Greater)	X	X	X					
Port Gamble S'Klallam Tribe	X	X	X	X				
San Juan	X	X		X				X Delinquent Acts
Seattle	X		X	X	X			
Skagit	X	X		X				
Skamania/Klickitat	X	X	X					
Snohomish	X	X	X	X				
Snoqualmie Valley	X	X	X			X		
SPIPA Tribe ⁸	X	X	X		X			
Spokane	X		X	X				
Spokane Tribe	X	X	X					
Stevens	X	X	X					
Tacoma Urban	X		X		X			
Thurston	X	X		X	X			
Tulalip	X	X			X			X Criminal Behavior
Vashon	X	X	X					
Wahkiakum	X	X	X					
Walla Walla	X		X	X	X			
Whatcom	X	X	X	X	X	X	X	
Whitman	X	X	X					
Yakima Nation	X	X	X	X				
Yakima	X	X	X	X	X	X	X	
Total: 53	52	48	37	26	16	12	3	5

WSIPP April, 1997

⁸ The SPIPA network represents five separate tribes. The network chose substance abuse as their priority risk behavior. Individual tribes represented within the network chose additional behaviors to focus their efforts.

Table 2

**Selected Community Public Health and Safety Networks
Contract Performance Measures**

Benton County			Infrastructure	\$19,487
			Direct Service	\$135,797
			Total	\$155,284
Targeted At-Risk Behaviors	Measurement	Rate	Targeted Outcomes in Contract	
<i>Teen Substance Abuse</i>	Drug Law Violation Arrests (ages 18-24)	12.1	<ul style="list-style-type: none"> • Reduce the rate of youth substance abuse.⁹ • Reduce the number of teens cited for drunk and liquor related violations. • Reduce the arrest rate of youth for driving under the influence. 	
	(ages 10-17)	2.3		
	Liquor Law Violation Arrests (ages 18-20)	53.0		
	(ages 10-17)	9.2		
	DUI Arrests (ages 18-20)	11.6		
	(ages 15-17)	1.3		
<i>Teen Pregnancy/Male Parentage</i>	Teen Pregnancies (ages 15-17)	53.3 ¹⁰	<ul style="list-style-type: none"> • Reduce the number of teen pregnancies. • Reduce the number of teens out of school because of lack of child care for their baby. • Lower teen pregnancies through educational programs. 	
<i>School Drop-Outs</i>	Percentage of High School Drop-outs	5.4% ¹¹	<ul style="list-style-type: none"> • Reduce the number of school drop-outs. • Reduce the truancy rate. 	
<i>Out-of-Home Placements</i>	Placements into Foster Care	3.8		

⁹ Rates reported by the *Washington State Survey of Adolescent Health Behaviors 1995* will be used as the baseline.

¹⁰ Rates will be taken from the *Washington State Health Department Annual Report for Benton County*. The 1995 report will be used as the base projection and compared annually.

¹¹ School drop-out rates are reported by the Washington State Superintendent of Public Instruction annually. Rates in the 1995 report will be used as a base and compared annually.

Clallam County

Infrastructure	\$16,031
Direct Service	\$70,000
Total	\$86,031

Targeted At-Risk Behaviors	Measurement	Rate	Targeted Outcomes in Contract
<i>Teen Substance Abuse</i>	Drug Law Violation Arrests (ages 18-24)	8.9	<ul style="list-style-type: none"> • Reduce the rate of teens abusing alcohol, tobacco, and drugs.
	(ages 10-17)	3.2	
	Liquor Law Violation Arrests (ages 18-20)	80.4	
	(ages 10-17)	13.7	
	DUI Arrests (ages 18-20)	17.7	
	(ages 15-17)	3.1	
<i>Child Abuse and Neglect</i>	Child Abuse Victims	54.6	<ul style="list-style-type: none"> • Decrease the rate of child abuse and neglect.
<i>Youth Violence and Delinquency</i>	Serious Violent Crime Arrests (ages 18-24)	3.9	<ul style="list-style-type: none"> • Decrease the rate of youths arrested for violent acts.
	(ages 10-17)	2.6	
<i>Domestic Violence</i>	Petitions Filed for Domestic Violence and Civil Anti-Harassment Protection Orders	7.0	<ul style="list-style-type: none"> • Decrease the rate of arrests for domestic violence.
<i>Out-of-Home Placements</i>	Placements into Foster Care	9.2	

Cowlitz County			Infrastructure	\$44,647
			Direct Service	\$69,500
			Total	\$114,147
Targeted At-Risk Behaviors	Measurement	Rate	Targeted Outcomes in Contract	
<i>Teen Substance Abuse</i>	Drug Law Violation Arrests (ages 18-24)	16.9	<ul style="list-style-type: none"> • Decrease incidences of teen substance abuse. 	
	(ages 10-17)	2.5		
	Liquor Law Violation Arrests (ages 18-20)	75.5		
	(ages 10-17)	15.1		
	DUI Arrests (ages 18-20)	13.8		
	(ages 15-17)	2.5		
<i>Child Abuse and Neglect</i>	Child Abuse Victims	37.1	<ul style="list-style-type: none"> • Reduce the rate of increase in the number of cases of child abuse and neglect. • Reduce the number of cases of child abuse and neglect referred to DSHS/CPS. 	
<i>Youth Violence and Delinquency</i>	Serious Violent Crime Arrests (ages 18-24)	5.1	<ul style="list-style-type: none"> • Reduce violent crimes by youth. 	
	(ages 10-17)	3.6		
<i>Domestic Violence</i>	Petitions Filed for Domestic Violence and Civil Anti-Harassment Protection Orders	7.0	<ul style="list-style-type: none"> • Reduce domestic violence related arrests (adults) and domestic violence and civil anti-harassment protection orders filed in the county. 	
<i>Out-of-Home Placements</i>	Placements into Foster Care	9.5		

Greater Issaquah

Infrastructure	\$39,256
Direct Service	\$45,515
Total	\$84,771

Targeted At-Risk Behaviors	Measurement	Rate	Targeted Outcomes in Contract
<i>Teen Substance Abuse</i>	Drug Law Violation Arrests (ages 18-24)	UN ¹²	• Reduce the rate of teen arrests for drug and liquor law violations.
	(ages 10-17)	UN	
	Liquor Law Violation Arrests (ages 18-20)	UN	• Reduce the rate of teen arrests for driving under the influence.
	(ages 10-17)	UN	
	DUI Arrests (ages 18-20)	UN	
	(ages 15-17)	UN	
<i>Youth Violence and Delinquency</i>	Serious Violent Crime Arrests (ages 18-24)	UN	• Reduce the rate of arrests of youths for interpersonal violence.
	(ages 10-17)	UN	
	Simple Assault Arrests (ages 18-24)	UN	• Reduce the rate of arrests of youths for property crimes.
	(ages 10-17)	UN	
	Youth Property Crime (ages 18-24)	UN	
	(ages 10-17)	UN	
<i>Child Abuse and Neglect</i>	Child Abuse Victims	8.6	• Reduce the rate of confirmed cases of child abuse and neglect.
<i>Out-of-Home Placements</i>	Placements into Foster Care	1.7	

¹² Unreliable estimate: data could not be reliably apportioned to a specific network.

Jamestown S’Klallam

Infrastructure	\$28,080
Direct Service	\$1,521
Total	\$29,601

Targeted At-Risk Behaviors	Measurement	Rate	Targeted Outcomes in Contract
<i>Teen Substance Abuse</i>	Drug Law Violation Arrests (ages 18-24)	No Data ¹³	<ul style="list-style-type: none"> • Reduce the rate of substance abuse among teens.
	(ages 10-17)		
	Liquor Law Violation Arrests (ages 18-20)		
	(ages 10-17)		
	DUI Arrests (ages 18-20)		
	(ages 15-17)		
<i>School Drop-Outs</i>	Percentage of High School Drop-outs	No Data	<ul style="list-style-type: none"> • Reduce the percentage of middle and high school students who drop-out.
<i>Child Abuse and Neglect</i>	Child Abuse Victims	No Data	<ul style="list-style-type: none"> • Lower the rate of reported child abuse and neglect.
<i>Teen Pregnancy/Male Parentage</i>	Teen Pregnancies (ages 15-17)	No Data	<ul style="list-style-type: none"> • Decrease the percentage of American Indian teenage girls who become pregnant.
<i>Out-of-Home Placements</i>	Placements into Foster Care	No Data	

¹³ No Data: the network was not included in the Youth Risk Assessment Database, therefore rates of targeted risk-behaviors were not available.

Kalispel			Infrastructure	\$33,867
			Direct Service	\$1,605
			Total	\$35,472
Targeted At-Risk Behaviors	Measurement	Rate	Targeted Outcomes in Contract	
<i>Teen Substance Abuse</i>	Drug Law Violation Arrests (ages 18-24)	No Data	<ul style="list-style-type: none"> Decreases rates of teens abusing alcohol, tobacco, and other illegal substances. 	
	(ages 10-17)			
	Liquor Law Violation Arrests (ages 18-20)			
	(ages 10-17)			
	DUI Arrests (ages 18-20)			
	(ages 15-17)			
<i>School Drop-Outs</i>	Percentage of High School Drop-outs	No Data	<ul style="list-style-type: none"> Increase the rate of graduation from high school. 	
<i>Child Abuse and Neglect</i>	Child Abuse Victims	No Data	<ul style="list-style-type: none"> Reduce the rate of child abuse and neglect cases confirmed as warranting investigation. 	
<i>Tribal Unity¹⁴</i>		No Data		
<i>Out-of-Home Placements</i>	Placements into Foster Care	No Data		

¹⁴ Tribal Unity was not listed as a targeted behavior in the contract.

Mid-East King County			Infrastructure	\$15,000
			Direct Service	\$190,511
			Total	\$205,511
Targeted At-Risk Behaviors	Measurement	Rate	Targeted Outcomes in Contract	
<i>Teen Substance Abuse</i>	Drug Law Violation Arrests (ages 18-24)	6.1	<ul style="list-style-type: none"> • Reduce the rate of teen arrests for drug and liquor law violations. • Reduce the rate of arrests and traffic collisions of teens driving under the influence. 	
	(ages 10-17)	1.3		
	Liquor Law Violation Arrests (ages 18-20)	27.6		
	(ages 10-17)	5.7		
	DUI Arrests (ages 18-20)	6.0		
	(ages 15-17)	1.1		
<i>Youth Violence and Delinquency</i>	Serious Violent Crime Arrests (ages 18-24)	3.3	<ul style="list-style-type: none"> • Reduce the rate of arrests of youths for interpersonal violence. • Reduce the rate of arrests of youth for property crimes. • Reduce the incidence of weapons in schools. 	
	(ages 10-17)	3.2		
	Simple Assault Arrests (ages 18-24)	12.5		
	(ages 10-17)	6.6		
	Youth Property Crime Arrests (ages 18-24)	28.2		
	(ages 10-17)	46.8		
<i>Child Abuse and Neglect</i>	Child Abuse Victims	14.8	<ul style="list-style-type: none"> • Reduce the rate of child abuse and neglect cases accepted for investigation. 	
<i>Domestic Violence</i>	Petitions Filed for Domestic Violence and Civil Anti-Harassment Protection Orders	UN	<ul style="list-style-type: none"> • Affect the rate of petitions for protection orders. 	
	Domestic Violence Related Arrests of Adults	UN	<ul style="list-style-type: none"> • Affect the rate of arrests for domestic violence. 	
<i>Out-of-Home Placements</i>	Placements into Foster Care	2.5	<ul style="list-style-type: none"> • Reduce the rate of children placed in long-term foster care or group home care.¹⁵ 	

¹⁵ Listed as an outcome for child abuse and neglect.

King County South

Infrastructure	\$85,093
Direct Service	\$418,986
Total	\$504,079

Targeted At-Risk Behaviors	Measurement	Rate	Targeted Outcomes in Contract
<i>Teen Substance Abuse</i>	Drug Law Violation Arrests (ages 18-24)	5.0	<ul style="list-style-type: none"> Reduce the number of youths who possess or use alcohol, tobacco, and illegal drugs, or who use otherwise legal drugs or mind-altering substances improperly. Increase the age at which youth first use alcohol and/or tobacco.
	(ages 10-17)	1.1	
	Liquor Law Violation Arrests (ages 18-20)	13.2	
	(ages 10-17)	3.1	
	DUI Arrests (ages 18-20)	5.1	
	(ages 15-17)	0.7	
<i>Child Abuse and Neglect</i>	Child Abuse Victims	42.7	<ul style="list-style-type: none"> Decrease the number of incidents of child abuse and neglect. Decrease community rates of repeated CPS referrals.
<i>Domestic Violence</i>	Petitions Filed for Domestic Violence and Civil Anti-Harassment Protection Orders	UN	<ul style="list-style-type: none"> Decrease the incidence of domestic violence. Decrease the effects of domestic violence on children.
<i>Youth Violence and Delinquency</i>	Serious Violent Crime Arrests (ages 18-24)	5.0	<ul style="list-style-type: none"> Decrease the rate of youth involvement in violent crimes or crimes in which weapons are used.
	(ages 10-17)	4.0	
	Simple Assault Arrests (ages 18-24)	21.8	
	(ages 10-17)	10.9	
<i>Out-of-Home Placements</i>	Placements into Foster Care	7.0	

Kitsap Community

Infrastructure	\$56,965
Direct Service	\$169,437
Total	\$226,402

Targeted At-Risk Behaviors	Measurement	Rate	Targeted Outcomes in Contract
<i>Teen Substance Abuse</i>	Drug Law Violation Arrests (ages 18-24)	4.0	<ul style="list-style-type: none"> Reduce the number of arrests for youth alcohol use.
	(ages 10-17)	7.3	
	Liquor Law Violation Arrests (ages 18-20)	26.0	
	(ages 10-17)	19.7	
	DUI Arrests (ages 18-20)	4.2	
	(ages 15-17)	1.7	
<i>Youth Violence and Delinquency</i>	Serious Violent Crime Arrests (ages 18-24)	4.6	<ul style="list-style-type: none"> Reduce the number of the arrests for youth crimes.
	(ages 10-17)	3.8	
	Simple Assault Arrests (ages 18-24)	14.9	
	(ages 10-17)	19.3	
<i>Child Abuse and Neglect</i>	Child Abuse Victims	38.7	<ul style="list-style-type: none"> Reduce the number of reported child abuse cases.
	Number of Child Sexual Assault Examinations (ages 0-17)	1.4	
<i>Domestic Violence</i>	Petitions Filed for Domestic Violence and Civil Anti-Harassment Protection Orders	6.0	<ul style="list-style-type: none"> Reduce the number of reported domestic violence incidents.
<i>Out-of-Home Placements</i>	Placements into Foster Care	6.0	

Greater Pierce County

Infrastructure	\$77,624
Direct Service	\$358,130
Total	\$435,754

Targeted At-Risk Behaviors	Measurement	Rate	Targeted Outcomes in Contract
<i>Teen Substance Abuse</i>	Drug Law Violation Arrests (ages 18-24)	6.1	<ul style="list-style-type: none"> • Decrease the number of school age children abusing substances. • Decrease community tolerance for substance abuse by teens.
	(ages 10-17)	1.3	
	Liquor Law Violation Arrests (ages 18-20)	13.9	
	(ages 10-17)	2.6	
	DUI Arrests (ages 18-20)	2.8	
	(ages 15-17)	0.4	
<i>Domestic Violence</i>	Petitions Filed for Domestic Violence and Civil Anti-Harassment Protection Orders	UN	<ul style="list-style-type: none"> • Decrease the number of simple assaults and serious violent crimes related to domestic violence. • Decrease community tolerance of domestic violence.
<i>Child Abuse and Neglect</i>	Child Abuse Victims	38.4	<ul style="list-style-type: none"> • Decrease the number of children who are physically or emotionally abused or neglected. • Decrease community tolerance of abuse and neglect of children.
<i>Out-of-Home Placements</i>	Placements into Foster Care	5.9	<ul style="list-style-type: none"> • Decrease the number of out-of-home placements.

Skamania/Klickitat			Infrastructure	\$26,924
			Direct Service	\$33,100
			Total	\$60,024
Targeted At-Risk Behaviors	Measurement	Rate	Targeted Outcomes in Contract	
<i>Teen Substance Abuse</i>	Drug Law Violation Arrests (ages 18-24)	14.2	<ul style="list-style-type: none"> • Reduce the rate of juvenile diversions. 	
	(ages 10-17)	1.4		
	Liquor Law Violation Arrests (ages 18-20)	112.3	<ul style="list-style-type: none"> • Reduce the rate of arrests of teens for driving under the influence. 	
	(ages 10-17)	18.5		
	DUI Arrests (ages 18-20)	9.8		
(ages 15-17)	3.4			
<i>Child Abuse and Neglect</i>	Child Abuse Victims	41.6	<ul style="list-style-type: none"> • Reduce the rate of confirmed child abuse and neglect cases. 	
<i>Domestic Violence</i>	Petitions Filed for Domestic Violence and Civil Anti-Harassment Protection Orders	7.4	<ul style="list-style-type: none"> • Reduce the rate of arrests for domestic violence. • Reduce the rate of petitions for protection orders. 	
<i>Out-of-Home Placements</i>	Placements into Foster Care	17.7		

Seattle			Infrastructure	\$99,082
			Direct Service	\$215,000
			Total	\$314,082
Targeted At-Risk Behaviors	Measurement	Rate	Targeted Outcomes in Contract	
<i>Youth Violence and Delinquency</i>	Serious Violent Crime Arrests (ages 18-24)	11.2	Reduction of youth violence.	
	(ages 10-17)	39.5		
	Simple Assault Arrests (ages 18-24)	21.7		
	(ages 10-17)	15.0		
	Homicide Deaths ¹⁶ (ages 15-19)	26.5		
	(ages 20-24)	20.9		
	Number of Sexual Assault Examinations Among Adult Women ¹⁷	85.1		
<i>Domestic Violence</i>	Petitions Filed for Domestic Violence and Civil Anti-Harassment Protection Orders	UN	Reduction of domestic violence.	
	Domestic Violence Related Arrests of Adults	UN		
<i>Child Abuse and Neglect</i>	Child Abuse Victims	48.1	Reduction of child abuse and neglect.	
<i>School Drop-Outs</i>	Percentage of High School Drop-outs	14.6%	Reduction of youth dropping out of school.	
<i>Out-of-Home Placements</i>	Placements into Foster Care	10.8		

¹⁶ Homicide death rates are per 100,000.

¹⁷ Sexual assault exam rates among adult women (ages 18+) are per 100,000.

Snohomish County

Infrastructure	\$45,672
Direct Service	\$163,500
Total	\$209,172

Targeted At-Risk Behaviors	Measurement	Rate	Targeted Outcomes in Contract
<i>Teen Substance Abuse</i>	Drug Law Violation Arrests (ages 18-24)	2.2	<ul style="list-style-type: none"> • Reduce the rate of teen arrests for drunk and liquor law violations. • Reduce the rate of teen arrests for driving under the influence.
	(ages 10-17)	0.9	
	Liquor Law Violation Arrests (ages 18-20)	4.2	
	(ages 10-17)	24.2	
	DUI Arrests (ages 18-20)	3.2	
	(ages 15-17)	1.0	
<i>Child Abuse and Neglect</i>	Child Abuse Victims	43.8	<ul style="list-style-type: none"> • Reduce the rate of child abuse and neglect cases accepted for investigation.
<i>Domestic Violence</i>	Petitions Filed for Domestic Violence and Civil Anti-Harassment Protection Orders	6.1	<ul style="list-style-type: none"> • Reduce the rate of petitions for protection orders.
	Domestic Violence Related Arrests of Adults	6.0	<ul style="list-style-type: none"> • Reduce the rate of arrests for domestic violence.
<i>Youth Violence and Delinquency</i>	Serious Violent Crime Arrests (ages 18-24)	4.1	<ul style="list-style-type: none"> • Reduce the rate of arrests of youth for interpersonal violence. • Reduce the incidence of weapons in school. • Reduce the rate of arrests of youth property crimes.
	(ages 10-17)	4.6	
	Simple Assault Arrests (ages 18-24)	15.8	
	(ages 10-17)	7.4	
	All Weapons Violations in Schools (ages 6-17)	1.6	
	Youth Property Crime (ages 18-24)	26.8	
	(ages 10-17)	40.2	
<i>Out-of-Home Placements</i>	Placements into Foster Care	4.9	

Tacoma Urban

Infrastructure	\$39,174
Direct Service	\$162,154
Total	\$201,328

Targeted At-Risk Behaviors	Measurement	Rate	Targeted Outcomes in Contract
<i>School Drop-Outs</i>	Percentage of High School Drop-outs	13.3%	<ul style="list-style-type: none"> • Reduce the high school drop-out rate.¹⁸ • Increase the number of students who successfully complete high school in an alternative school.
<i>Child Abuse and Neglect</i>	Child Abuse Victims	58.0	<ul style="list-style-type: none"> • Reduce the number of child abuse referrals.
<i>Domestic Violence</i>	Petitions Filed For Domestic Violence and Civil Anti-Harassment Protection Orders	UN	<ul style="list-style-type: none"> • Reduce the number of petitions filed for domestic violence. • Reduce the number of domestic violence arrests. • Reduce the number of referrals to shelters due to domestic violence. • Reduce shelter waiting lists.
<i>Out-of-Home Placements</i>	Placements into Foster Care	9.9	<ul style="list-style-type: none"> • Reduce the number of children in foster care.¹⁹

¹⁸ In the Tacoma School District only.

¹⁹ Listed as a targeted long-term outcome of child abuse and neglect.

Wahkiakum

Infrastructure	\$18,170
Direct Service	\$20,125
Total	\$38,295

Targeted At-Risk Behaviors	Measurement	Rate	Targeted Outcomes in Contract
<i>Teen Substance Abuse</i>	Drug Law Violation Arrests (ages 18-24)	15.0	<ul style="list-style-type: none"> • Decrease the rate of youth citations for violating all substance abuse laws. • Decrease parental substance abuse.
	(ages 10-17)	NR ²⁰	
	Liquor Law Violation Arrests (ages 18-20)	122.2	
	(ages 10-17)	42.9	
	DUI Arrests (ages 18-20)	25.8	
	(ages 15-17)	NR	
<i>Child Abuse and Neglect</i>	Child Abuse Victims	18.6	<ul style="list-style-type: none"> • Reduce the incidence of child abuse and neglect cases.
<i>Domestic Violence</i>	Petitions Filed For Domestic Violence and Civil Anti-Harassment Protection Orders	8.7	<ul style="list-style-type: none"> • Reduce the incidence of domestic violence.
<i>Out-of-Home Placements</i>	Placements into Foster Care	28.9	

²⁰ Non-reporting of rates based on fewer than 5 events.

Walla Walla County

Infrastructure	\$39,070
Direct Service	\$40,230
Total	\$79,300

Targeted At-Risk Behaviors	Measurement	Rate ²¹	Targeted Outcomes in Contract
<i>Child Abuse and Neglect</i>	Child Abuse Victims	67.7	<ul style="list-style-type: none"> Reduce the rate of child abuse incidences reported to Child Protective Services.
<i>Domestic Violence</i>	Petitions Filed for Domestic Violence and Civil Anti-Harassment Protection Orders	6.2	<ul style="list-style-type: none"> Reduce the rate of domestic calls to law enforcement agencies.
<i>Youth Violence and Delinquency</i>	Serious Violent Crime Arrests (ages 18-24)	3.1	<ul style="list-style-type: none"> Decrease the rate of crimes committed by juveniles.
	(ages 10-17)	2.4	
	Simple Assault Arrests (ages 18-24)	10.5	
	(ages 10-17)	6.0	
<i>School Drop-Outs</i>	Percentage of High School Drop-outs	6.5%	<ul style="list-style-type: none"> Increase the rate of those completing 12th grade.
<i>Out-of-Home Placements</i>	Placements into Foster Care	7.4	

²¹ Walla Walla County Network baseline rates are from the following years: child abuse and neglect-1994; domestic violence rates-1995; youth and delinquency rates-1994; school drop-out rates-1990.

Whatcom County

Infrastructure	\$16,872
Direct Service	\$130,000
Total	\$146,872

Targeted At-Risk Behaviors	Measurement	Rate	Targeted Outcomes in Contract
<i>Teen Substance Abuse</i>	Drug Law Violation Arrests (ages 18-24)	5.6	<ul style="list-style-type: none"> • Decrease youth arrests for liquor and drug law violations. • Decrease the number of youths admitted to hospital emergency wards due to alcohol or drug-related problems. • Decrease the number of youths involved in single and multiple vehicle traffic collisions related to alcohol or other drugs. • Increase the number of youths receiving state-sponsored alcohol/drug treatment services.
	(ages 10-17)	2.3	
	Liquor Law Violation Arrests (ages 18-20)	115.6	
	(ages 10-17)	22.1	
	DUI Arrests (ages 18-20)	10.3	
	(ages 15-17)	1.7	
<i>Child Abuse and Neglect</i>	Child Abuse Victims	26.4	<ul style="list-style-type: none"> • Decrease the severity and number of open cases handled by Child Protective Services.
<i>Teen Suicide</i>	Suicide related hospital admissions (ages 15-19)	1.3	<ul style="list-style-type: none"> • Decrease suicide related hospital admissions. • Decrease suicide-related deaths among 11-to19-year-olds.
	Suicide Deaths ²² (ages 15-19)	10.8	
<i>Domestic Violence</i>	Petitions Filed for Domestic Violence and Civil Anti-Harassment Protection Orders	4.0	<ul style="list-style-type: none"> • Increase the number of court petitions filed for domestic violence and civil anti-harassment protection orders. • Increase the number of victims of domestic violence seeking and receiving protection as measured by increased calls to the county crises line. • Increase police reports of domestic violence. • Increase the number of domestic violence related arrests.
	Domestic Violence Related Arrests of Adults	4.3	
<i>Teen Pregnancy/Male Parentage</i>	Teen Pregnancies (ages 15-17)	38.6	<ul style="list-style-type: none"> • Decrease the number of pregnant teens (ages 11-15).
	(ages 12-14)	2.4	
<i>Youth Violence and Delinquency</i>	Youth Property Crime (ages 18-24)	31.5	<ul style="list-style-type: none"> • Decrease youth arrests for property crimes and simple assault.
	(ages 10-17)	55.7	
	Simple Assault Arrests (ages 10-17)	19.1	
	(ages 18-20)	9.8	
<i>School Drop-Outs</i>	Percentage of High School Drop-outs	6.1%	<ul style="list-style-type: none"> • Decrease high school drop-out rates.
<i>Out-of-Home Placements</i>	Placements into Foster Care	5.2	

²² Suicide death rates are per 100,000.

